



City of Kawartha Lakes

# 2019 Budget and Business Plan

November 13, 2018



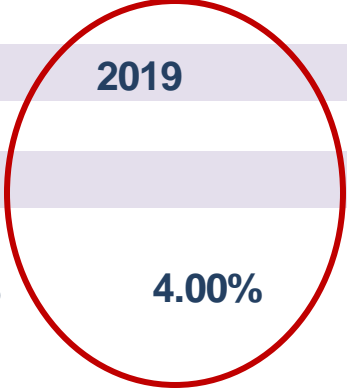
# Agenda

- ❑ Long Term Financial Plan
- ❑ 2019 Proposed Capital Budget
- ❑ 2019 Proposed Operating Budget
- ❑ 2019 Proposed Water and Wastewater Budget
- ❑ Next Steps

# Long Range Financial Plan

## City of Kawartha Lakes Tax-Supported Long-Term Financial Plan

Year	2018	2019	2020
Tax Increase			
Total (%)	3.25%	4.00%	4.00%



2019 Proposed Capital and Operating Budget is generally aligned with the Long Term Financial Plan

# Long Range Financial Plan

## Key Assumptions

- ❑ based on average annual level of spending required to maintain existing service levels
- ❑ Capital reserve used to manage fluctuations between average spend and actual spend

# 2019 Proposed Capital Budget

Proposed Capital Budget includes funding for:

- Gravel rehabilitation program (year 2)
- Bobcaygeon Beach park
- Logie Street park
- Kent St revitalization

# 2019 Proposed Capital Budget

## City of Kawartha Lakes Tax-Supported Long-Term Financial Plan

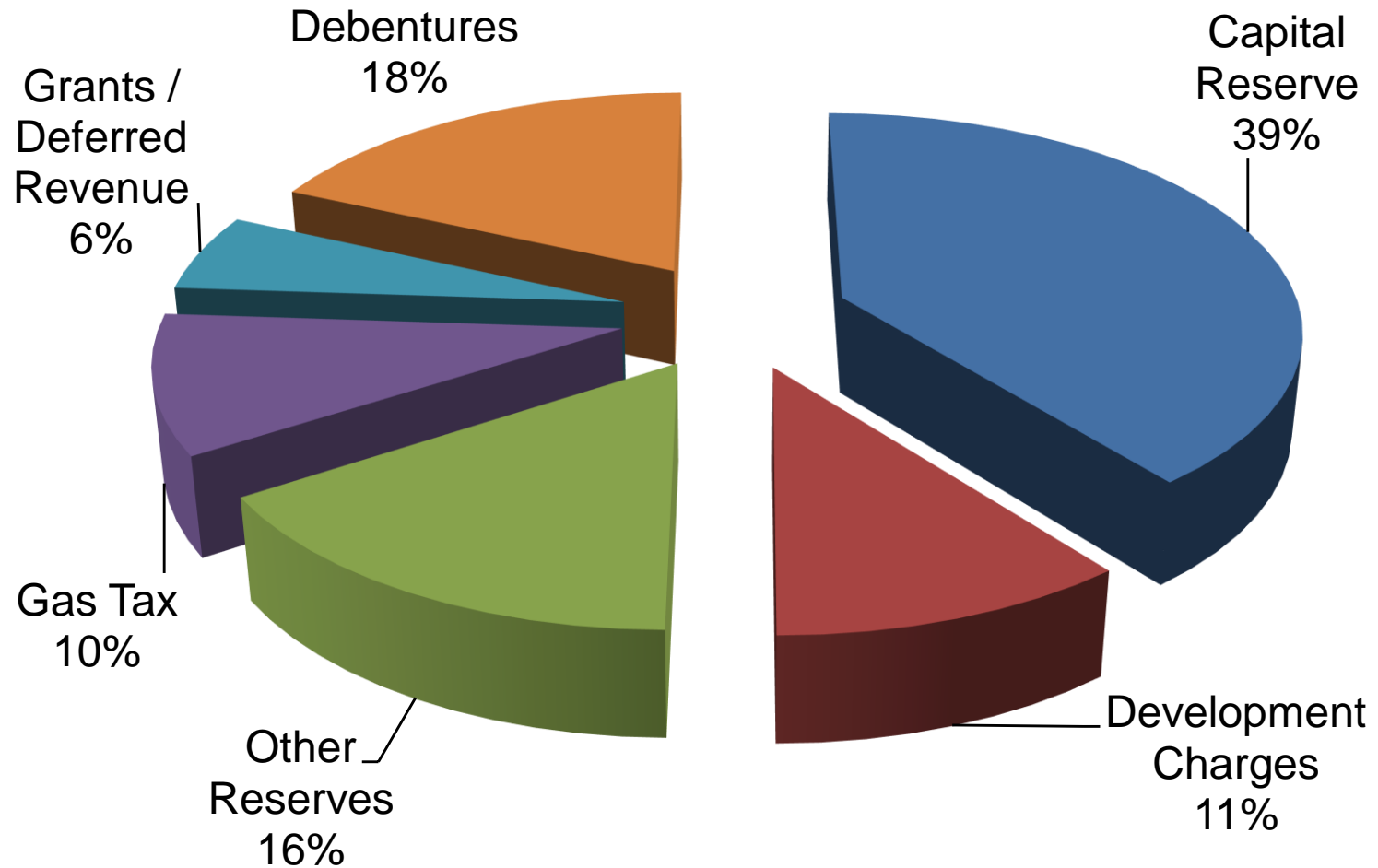
Year	2018	2019	2020
Capital Budget Expenditure			
Total	37,668,527	45,881,363	47,318,281

Proposed Capital Budget = \$48.5M

### Key Drivers of Difference:

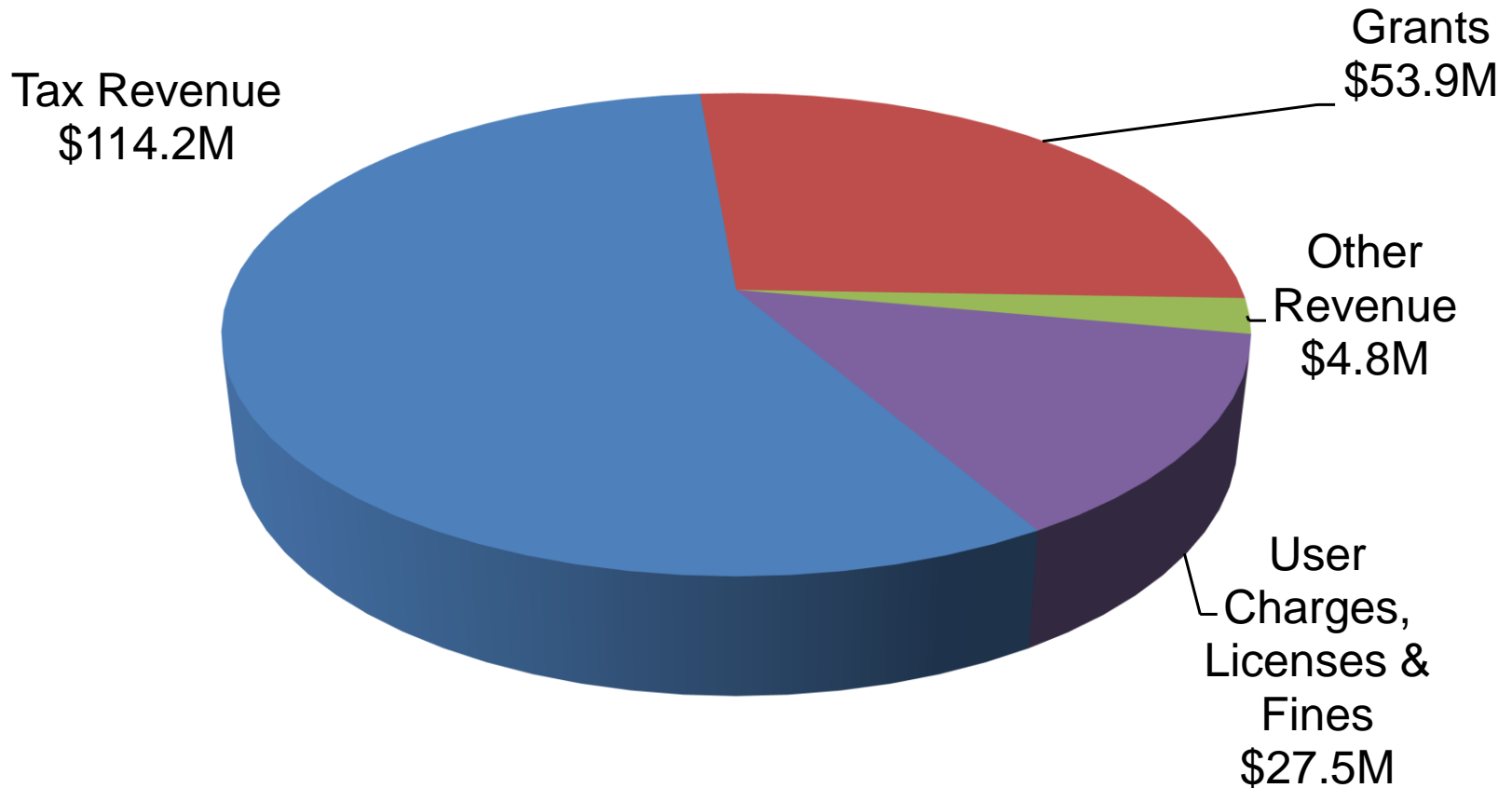
- Bobcaygeon Beach Park \$2.0M
- Electronic Document Records Management System \$0.4M
- Net impact of adjustments to projects in LTFP \$0.2M

# 2019 Proposed Capital Budget



# 2019 Proposed Operating Budget

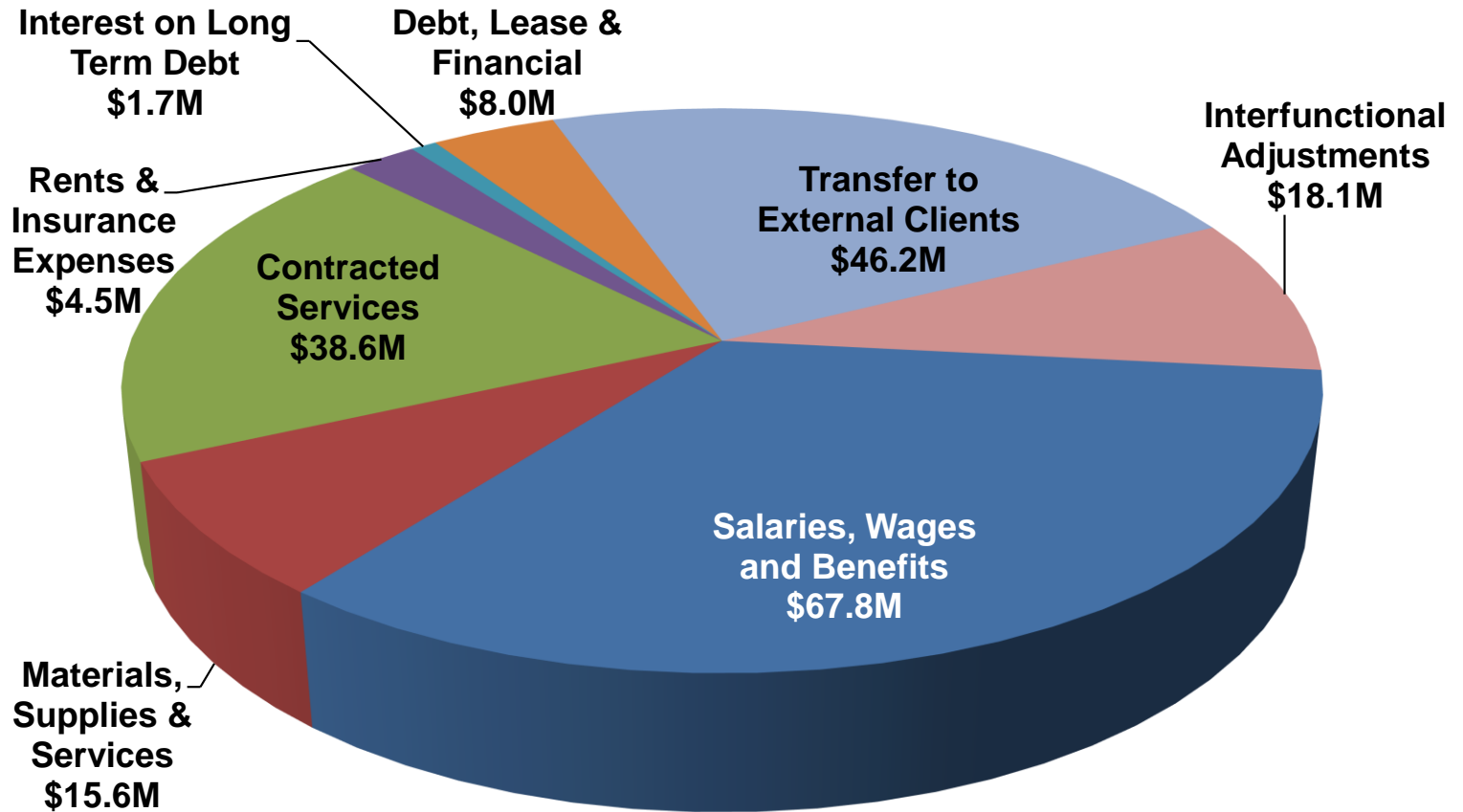
Total Revenue \$200.4M





# 2019 Proposed Operating Budget

## Total Expenditures \$200.4M



# 2019 Proposed Operating Budget

<b>2019 Budget Pressures:</b>	
Salary & Benefits (contractual obligations, gapping, new staff)	\$5.2M
Winter maintenance	0.6M
Waste management	0.6M
Investment Income	0.4M
OMPF grant reduction	0.2M
<b>Total Budget Pressures</b>	<b>7.2M</b>
Assessment growth (1.5%)	(1.6M)
Contribution to reserves reduction	(1.3M)
<b>Net Budget Pressure</b>	<b>\$4.3M</b>
<b>Tax Levy Increase</b>	<b>4%</b>

# 2019 Proposed Water and Wastewater Budget

<b>Summary of Proposed 2019 Water/Wastewater Budget</b>						
<b>Budget Area</b>	<b>Expenditure</b>			<b>Financing</b>		
	<b>General Operating</b>	<b>Contribution to Reserves</b>	<b>Total</b>	<b>User Rate Levy</b>	<b>Other Revenue</b>	<b>Total</b>
<b>Water</b>	11,516,348	1,304,979	12,821,327	12,209,924	611,403	12,821,327
<b>Wastewater</b>	7,854,380	1,086,179	8,940,559	8,126,300	814,259	8,940,559
<b>Total</b>	19,370,728	2,391,158	21,761,886	20,336,224	1,425,662	21,761,886

# 2019 Proposed Water and Wastewater Budget

## Proposed Rates for 2019

	2018	2019
Water:		
Fixed / month	\$29.10	\$30.56
Consumption / m <sup>3</sup>	\$2.7172	\$2.7172
Wastewater:		
Fixed / month	\$27.63	\$29.56
Consumption / m <sup>3</sup>	\$1.4606	\$1.4606

Household impact with both services = \$40.70 / annum

# Next Steps

November 30, 2018

- Proposed Budget and Business Plan available

December 11, 2018

- Budget overview
- Report to Council for Capital budget early starts

# Next Steps

## January 2019

- Commence budget deliberations
- Adopt 2019 Capital Budget
- Adopt 2019 Water & Wastewater Budget

## February 2019

- Adopt 2019 Operating Budget